Phase One - contracting and baseline		
Exploratory meeting with permanence leads First meeting with head of service and senior management	Phase Two - diagnosing and testing	
Agree resource requirements and local programme governance Baseline data work begins	Agree local operation and meetings schedule with partner participants	Phase Three - implementation
Baseline charts shared with head of service and senior management and agreement to progress with PACE Review of support Engagement with partners and preparation for whole system PACE	Develop improvement aims and change theory Process mapping, forcefield analysis, cause and effect and driver diagrams, measurement workshops Agree measurement plans	Emerging evidence of improvement supported by data and charts Successful tests of change have been completed and implemented Local implementation of improvment methods has begun including training and wider communication
	Fortnightly PACE leads meetings to review driver diagrams, data and measurement progress, tests of change, capture and recording local learning	Expected results are at least 20% complete - this can be either project numeric goals or each measure is showing 20% or more progress towards goals
	Progress to regular works tream meetings and six weekly permanence leads meetings Local PACE Practice Exchange Workshop at 4-6 months to share work and learning Review of support	Improvement project progress score of at least 3.5 showing improvent or 4 showing significant improvement