

## Infrastructure Delivery Group – Meeting Note – 5 December 2018

<b>Attendees</b>	<b>Apologies</b>
Forbes Barron – HoPS (T)	Colin Brown – Virgin Media
Fiona Brown – Transport Scotland	Lisa Cameron – Network Rail
Lisa Bullen – Scottish Government	Helen Carter – Scottish Government
Robin Campbell – Scottish Government	Ian Chapman – Openreach Ltd
Stephanie Conesa – Scottish Renewables	Craig Clement – Aberdeenshire Council
Mark Dames – BT plc	Andrew Dailly – Scottish Government
Samantha Fleming – SEPA	Rachel England – Scottish Government
Rachel Gwyon – Scottish Government	Mark Everett – SP Energy Networks
Sandra Heberton – Network Rail	Kelly Forbes – ICE
Mark Hunter – Scottish Water	Stuart Forrest – Scottish Gas Networks
Ian Jessiman – Scottish & Southern Energy	Lesley Fraser – Scottish Government
Barbara Kowalczyk – SGN	Iain Graham – NHS Lothian
John Lauder – Sustrans	Alison Irvine – Transport Scotland
Gillian McCarney –	Deryck Irving – CSGNT
John McNairney – Scottish Government	Fabrice Leveque - Scottish Renewables
Jonathan Padmore – tactran	Mark McEwan – Scottish Water
Liz Pringle – Scottish Government	Martin McFadyen – Virgin Media
Nick Ribbons – Zero Waste Scotland (T)	John McKechnie – Openreach Ltd
Alyson Stafford – Scottish Government	Lorraine McMillan - East Renfrewshire Council
Tammy Swift-Adams – Homes for Scotland	Daisy Narayanan – Sustrans
Sara Thiam – Institution of Civil Engineers	Robert Nicoll – COSLA
Lynne Ward – SFT	Tony Rose – Scottish Futures Trust
David Wilson – SNIB	Rory Sherwood – Virgin Media
	Fiona Simpson – Scottish Government
	David Torrance – Transport Scotland
	Josie Turner – National Grid

## Introductions and Welcome

1. John McNairney (JM) introduced the meeting and welcomed participants. Introductions were made.

## Minutes

2. JM asked if there were any comments on the minutes of the last meeting, held on 6 June 2018. Minutes were agreed.

## Remit of the group

3. JM recapped on the key elements of the remit for the group. The group was content with the remit as set out in the Terms of Reference (TOR). JM highlighted that Homes for Scotland was now represented on the group and that although additional members of the group was a possibility, the size of the group needed to be taken account of.

4. JM made reference to comments/information provided by Sara Thiam of Institution of Civil Engineers in relation to remit and future work areas. It was agreed that the information provided could be made available to the wider group (**ACTION**).

## Member Perspectives

### 5. Gilliam McCarney (GM) - East Renfrewshire Council

GM provided background to the ongoing work of eight Glasgow city region Local Authorities in relation to the regional economic development strategy, which was launched in 2016. East Renfrewshire Council are leading on the Infrastructure and Assets portfolio. Reference made to the Glasgow city region infrastructure summit, which has now met twice. An operational sub-group has been established which has taken forward a pilot project (Gartcosh – North Lanarkshire), with the engagement of infrastructure providers. A second pilot project is now being considered in an urban (brownfield) location. GM showed infrastructure mapping which had been prepared as part of the pilot project, e.g. site RAG rating. **ACTION** – investigate whether this can be shared with the group.

6. The importance of aligning infrastructure investment plans was highlighted. Links with work undertaken in New York and Greater London Authority in relation to infrastructure mapping and data collection was raised. The potential for efficiency savings was identified, e.g. automatic notifications in relation to aligning utility interventions to avoid repeated trenches / roads works.

### 7. Tammy Swift-Adams (TSA) Homes for Scotland

TSA identified school place planning (future planning of pupil projections) as a key challenge for infrastructure provision. Dundee and Perth & Kinross Councils were seen to be proactive in the area of front funding infrastructure provision. Homes for Scotland are working with associate members to prepare an education methodology. The point was made regarding the need for Development Plans to have greater clarity around what is needed within the area to fund and deliver infrastructure. The viability of plans could be given a greater focus. There is the potential for developers to provide more viability information, however, this should be aligned with Local Authorities being more transparent about infrastructure capacity and costs. The question was raised over whether there is a role for a housing and infrastructure delivery champion.

8. Suggested potential benefits of there being a co-ordinating role above Local Authority level, with some form of central / regional hub to assist with aligning infrastructure planning and investment across Local Authority areas.

9. Alyson Stafford (AS) noted that there was an opportunity to build upon the work and experience gained to date regarding delivering efficiencies through aligning infrastructure works and the use of digital technology. AS suggested that this be reflected in the Terms of Reference. (**ACTION** – consider amending objective 3 in TOR).

10. David Wilson (DW) – highlighted the importance of focusing on place making and in particular, noting that it would be useful to consider what a public development bank can do to take this agenda forward.

## Updates

11. John McNairney (JM) provided an update on the Planning Bill progress. Stage 2 is now complete with Stage 3 to begin in Spring 2019. Stage 2 has seen a high number of amendments and work is on-going to recover the shape of the Bill as originally envisaged.

12. Lynne Ward (SFT) provided an overview of the programme of work which SFT are currently progressing in relation to infrastructure delivery. This consists of 7 work streams includes work on funding / financing of infrastructure and education delivery. **ACTION** – make SFT slides available to the group.

13. Rachael Gwyon (RG) – provided an update, highlighting the Scottish Government announced regarding the establishment of a National Infrastructure Commission (NIC). There is recognition that infrastructure is a key driver of economic growth and there is a focus on how we get inclusive economic growth from what we invest in and that there is a need to consider what the right things to invest in are, in that context. It was noted that budget and key announcements are to be made in the near future. Work within Scottish Government is ongoing in relation to looking at how finance can relate to different sectors / tools. Also looking at timeframes of different investment strategies.

14. Liz Pringle (LP) – provided an update on the Digital Strategy work being undertaken by her team in PAD. This included some background to the origin of the digital work which came through the planning review recommendations. The digital work has looked at what issues/challenges there are for the planning system and how digital technology innovation can address the issues. To date this has involved engaged with wide range of stakeholders.

## Future Work Streams

15. Discussion was had regarding the future work streams for the group. JM explained that a detailed work programme had not been developed in more detail due to a number of factors, including the delay to the progress of the Planning Bill. JM noted that greater consideration and focus on potential work areas would be beneficial.

16. The following work areas were identified:

- Place-making; identify how the work of the IDG can contribute to a more collaborative approach to place-making. Tying in with other work areas and for example, linking to improving connectivity / reduction of car trips / health benefits. IDG can support a more collaborative approach to plan making;
- Co-ordination of infrastructure delivery: to include consideration of what efficiencies can be achieved through better alignment of infrastructure plans/strategies. Opportunity to look at different spatial levels. Could also include consideration of funding and financing options / needs assessment;
- Digital; the use of digital technology for achieving efficiencies / the use and sharing of data / data protocols / use of mapping software / learning from and working with other others already progressing this;

- Certainty; how can greater certainty be achieved in the development process? Where will development happen? Consider how greater capacity can be built into planned infrastructure. Links in with efficiency making.

**Close**

### **Digital Mapping Demonstration**

17. Some group members stayed on for a digital mapping demonstration by the digital team within PAD. **ACTION** – another opportunity is to be offered to group members to attend a demonstration.